Each person has the potential to be the best they can be for the world

#### REDEFINE ACCOUNTABILITY AS GROWTH

People care for each other by helping each other to grow. They do not need to use fear or threats; they have other ways of influencing behavior.

#### INFORMATION IS POWER

Leaders that are transparent and freely share information with everyone in the organization build trust and understanding. Empowered work teams narrow the gap between management and staff.

### LEADERSHIP IS A BEAHVIOR. NOT A POSITION

All of us will at times be called to act as leaders, not just those of us with formal titles. When everyone in the organization is acting as a leader, there is no problem too big or challenge too great to meet.

### EVIDENCE-BASED SCIENCE INFORMS THE ART OF LEADERSHIP

Leaders have to grow themselves before they can expect others to grow. THEY create the context in which all behavior occurs.

## CREATE A CONTEXT IN WHICH EVERYONE CAN REACH THEIR HIGHEST POTENTIAL

This involves creating a context of universal accountability, where everyone is accountable, rather than hierarchical accountability, where only a few are accountable.

# DECISION-MAKING AUTHORITY IS SHARED THROUGHOUT THE COMMUNITY

Wisdom is not found in only one person's head. Planning, evaluating, and directing one's own work life helps motivate us.

#### PERSON-CENTERED LEADERSHIP

In order to create a sustainable transformation and culture of growth in which each person contributes to a caring community, leaders must first shift their thinking and behavior away from the institutional model of leadership, towards a person-centered one.

